Several exercises in this chapter differ from those in the 4th edition. An "*" following the exercise number indicates that the description has changed. New exercises are denoted with an " \odot ". A number in parentheses gives the exercise number from the 4th edition.

8-1.

$$\mu_0 = 1050; \ \sigma = 25; \ \delta = 1\sigma; \ K = (\delta/2)\sigma = (1/2)25 = 12.5; \ H = 5\sigma = 5(25) = 125$$



The process signals out of control at observation 10. The point at which the assignable cause occurred can be determined by counting the number of increasing plot points. The assignable cause occurred after observation 10 - 3 = 7.

(b)

$$\hat{\sigma} = \overline{\text{MR2}}/d_2 = 38.8421/1.128 = 34.4345$$

No. The estimate used for σ is much smaller than that from the data.



8-2. MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

The process signals out of control at observation 10. The assignable cause occurred after observation 10 - 3 = 7.

8-3. (a) $\mu_0 = 1050, \ \sigma = 25, \ k = 0.5, \ K = 12.5, \ h = 5, \ H/2 = 125/2 = 62.5$ FIR = H/2 = 62.5, in std dev units = 62.5/25 = 2.5



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

For example,

 $C_{1}^{+} = \max\left[0, x_{i} - (\mu_{0} - K) + C_{0}^{+}\right] = \max\left[0, 1045 - (1050 + 12.5) + 62.5\right] = 45$

Using the tabular CUSUM, the process signals out of control at observation 10, the same as the CUSUM without a FIR feature.







Using 3.5σ limits on the Individuals chart, there are no out-of-control signals. However there does appear to be a trend up from observations 6 through 12—this is the situation detected by the cumulative sum.

8-4. $\mu_0 = 8.02, \ \sigma = 0.05, \ k = 0.5, \ h = 4.77, \ H = h\sigma = 4.77 \ (0.05) = 0.2385$





There are no out-of-control signals.

(b)

(a)

 $\hat{\sigma} = \overline{\text{MR2}}/1.128 = 0.0186957/1.128 = 0.0166$, so $\sigma = 0.05$ is probably not reasonable.

 $\frac{\text{In Exercise 8-4:}}{\mu_0 = 8.02; \ \sigma = 0.05; \ k = 1/2; \ h = 4.77; \ b = h + 1.166 = 4.77 + 1.166 = 5.936$ $\delta^* = 0; \quad \Delta^+ = \delta^* - k = 0 - 0.5 = -0.5; \quad \Delta^- = -\delta^* - k = -0 - 0.5 = -0.5$ $\text{ARL}_0^+ = \text{ARL}_0^- \cong \frac{\exp[-2(-0.5)(5.936)] + 2(-0.5)(5.936) - 1}{2(-0.5)^2} = 742.964$ $\frac{1}{\text{ARL}_0} = \frac{1}{\text{ARL}_0^+} + \frac{1}{\text{ARL}_0^-} = \frac{2}{742.964} = 0.0027$ $\text{ARL}_0 = 1/0.0027 = 371.48$

8-5. $\mu_0 = 8.02, \ \sigma = 0.05, \ k = 0.25, \ h = 8.01, \ H = h\sigma = 8.01 \ (0.05) = 0.4005$



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

 $\frac{\text{In Exercise 8-5:}}{\mu_0 = 8.02; \ \sigma = 0.05; \ k = 0.25; \ h = 8.01; \ b = h + 1.166 = 8.01 + 1.166 = 9.176$ $\delta^* = 0; \quad \Delta^+ = \delta^* - k = 0 - 0.25 = -0.25; \quad \Delta^- = -\delta^* - k = -0 - 0.25 = -0.25$ $\text{ARL}_0^+ = \text{ARL}_0^- \cong \frac{\exp[-2(-0.25)(9.176)] + 2(-0.25)(9.176) - 1}{2(-0.25)^2} = 741.6771$ $\frac{1}{\text{ARL}_0} = \frac{1}{\text{ARL}_0^+} + \frac{1}{\text{ARL}_0^-} = \frac{2}{741.6771} = 0.0027$ $\text{ARL}_0 = 1/0.0027 = 370.84$

The theoretical performance of these two CUSUM schemes is the same for Exercises 8-4 and 8-5.

There are no out-of-control signals.

8-6.

 $\mu_0 = 8.00, \ \sigma = 0.05, \ k = 0.5, \ h = 4.77, \ H = h \ \sigma = 4.77 \ (0.05) = 0.2385$ FIR = *H*/2, FIR in # of standard deviations = *h*/2 = 4.77/2 = 2.385



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

The process signals out of control at observation 20. Process was out of control at process start-up.

- 8-7. (a) $\hat{\sigma} = \overline{\text{MR2}}/d_2 = 13.7215/1.128 = 12.16$
- (b) $\mu_0 = 950; \hat{\sigma} = 12.16; k = 1/2; h = 5$



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

Test Results for CUSUM Chart of Ex8-7temp TEST. One point beyond control limits. Test Failed at points: 12, 13

The process signals out of control at observation 12. The assignable cause occurred after observation 12 - 10 = 2.

8-8.

- (a) $\hat{\sigma} = \overline{\text{MR2}}/d_2 = 6.35/1.128 = 5.629$ (from a Moving Range chart with CL = 6.35)
- (b) $\mu_0 = 175; \hat{\sigma} = 5.629; k = 1/2; h = 5$



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

Test Results for CUSUM	I Cha	art of	f Ex8	3-8co	on									
TEST. One point beyond	conti	rol I	limit	cs.										
Test Failed at points:	12,	13,	14,	15,	16,	17,	18,	19,	20,	21,	22,	23,	24,	25,
	26,	27,	28,	29,	30,	31,	32							

The process signals out of control on the lower side at sample 3 and on the upper side at sample 12. Assignable causes occurred after startup (sample 3 - 3 = 0) and after sample 8 (12 - 4).

8-9.

- (a) $\hat{\sigma} = \overline{\text{MR2}}/d_2 = 6.71/1.128 = 5.949$ (from a Moving Range chart with CL = 6.71)
- (b) $\mu_0 = 3200; \hat{\sigma} = 5.949; k = 0.25; h = 8.01$



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

Test Results for CUSUM Chart of Ex8-9vis TEST. One point beyond control limits. Test Failed at points: 16, 17, 18

The process signals out of control on the lower side at sample 2 and on the upper side at sample 16. Assignable causes occurred after startup (sample 2-2) and after sample 9 (16 - 7).

(c)

Selecting a smaller shift to detect, k = 0.25, should be balanced by a larger control limit, h = 8.01, to give longer in-control ARLs with shorter out-of-control ARLs.

8-10*.

n = 5; μ_0 = 1.50; σ = 0.14; $\sigma_{\overline{x}} = \sigma/\sqrt{n} = 0.14/\sqrt{5} = 0.0626$ δ = 1; *k* = $\delta/2 = 0.5$; *h* = 4; *K* = $k\sigma_{\overline{x}} = 0.0313$; *H* = $h\sigma_{\overline{x}} = 0.2504$





Test Results for CUSUM Chart of Exm5-1x1, ..., Exm5-1x5 TEST. One point beyond control limits. Test Failed at points: 40, 41, 42, 43, 44, 45

The CUSUM chart signals out of control at sample 40, and remains above the upper limit. The \bar{x} -R chart shown in Figure 5-4 signals out of control at sample 43. This CUSUM detects the shift in process mean earlier, at sample 40 versus sample 43.

8-11.
$$V_i = \left(\sqrt{|y_i|} - 0.822\right) / 0.349$$

			napot		10	Noncei					
mu0 =	1050										
sigma =	25										
delta =	1 sigma										
k =	0.5										
h =	5										
				one-s	side	d upper	cusum	one-	side	d lower	cusum
<u>Obs, i</u>	<u>xi</u>	<u>yi</u>	<u>vi</u>	<u>Si+</u>	<u>N+</u>	<u>00C?</u>	When?	<u>Si-</u>	<u>N-</u>	<u>00C?</u>	When?
No FIR				0				0			
1	1045	-0.2	-1.07	0	0			0.57	1		
2	1055	0.2	-1.07	0	0			1.15	2		
3	1037	-0.52	-0.29	0	0			0.94	3		
4	1064	0.56	-0.21	0	0			0.65	4		
5	1095	1.8	1.49	0.989	1			0	0		
6	1008	-1.68	1.36	1.848	2			0	0		
7	1050	0	-2.36	0	0			1.86	1		
8	1087	1.48	1.13	0.631	1			0.22	2		
9	1125	3	2.61	2.738	2			0	0		
10	1146	3.84	3.26	5.498	3	000	7	0	0		
11	1139	3.56	3.05	8.049	4	00C	7	0	0		
12	1169	4.76	3.90	11.44	5	000	7	0	0		
13	1151	4.04	3.40	14.35	6	00C	7	0	0		
14	1128	3.12	2.71	16.55	7	000	7	0	0		
15	1238	7.52	5.50	21.56	8	00C	7	0	0		
16	1125	3	2.61	23.66	9	000	7	0	0		
17	1163	4.52	3.74	26.9	10	000	7	0	0		
18	1188	5.52	4.38	30.78	11	000	7	0	0		
19	1146	3.84	3.26	33.54	12	000	7	0	0		
20	1167	4.68	3.84	36.88	13	000	7	0	0		

Excel file: workbook Chap08.xls : worksheet Ex8-11

The process is out of control after observation 10 - 3 = 7. Process variability is increasing.

8-12.
$$V_i = \left(\sqrt{|y_i|} - 0.822\right) / 0.349$$

Excel file : workbook Chap08.xls : worksheet Ex8-12

mu0 =	175										
sigma =	5.6294	(from Exe	rcise 8	-8)							
delta =	1 sigma			,							
k =	0.5										
h =	5										
				one-s	side	d upper	cusum	one-sided lower cusur			
i	<u>xi</u>	<u>yi</u>	<u>vi</u>	Si+	<u>N+</u>	<u>00C?</u>	When?	<u>Si-</u>	<u>N-</u>	<u>00C?</u>	When?
No FIR		-		0				0			
1	160	-2.6646	2.32	1.822	1			0	0		
2	158	-3.0199	2.62	3.946	2			0	0		
3	150	-4.4410	3.68	7.129	3	000	0	0	0		
4	151	-4.2633	3.56	10.19	4	000	0	0	0		
5	153	-3.9081	3.31	13	5	00C	0	0	0		
6	154	-3.7304	3.18	15.68	6	00C	0	0	0		
7	158	-3.0199	2.62	17.8	7	000	0	0	0		
8	162	-2.3093	2.00	19.3	8	000	0	0	0		
9	186	1.9540	1.65	20.45	9	00C	0	0	0		
10	195	3.5528	3.05	23	10	00C	0	0	0		
11	179	0.7106	0.06	22.56	11	000	0	0	0		
12	184	1.5987	1.27	23.32	12	000	0	0	1		
13	175	0.0000	-2.36	20.47	13	00C	0	1.86	0		
14	192	3.0199	2.62	22.59	14	00C	0	0	0		
15	186	1.9540	1.65	23.74	15	000	0	0	0		
16	197	3.9081	3.31	26.55	16	000	0	0	0		
17	190	2.6646	2.32	28.37	17	000	0	0	0		
18	189	2.4869	2.16	30.04	18	000	0	0	0		
19	185	1.7764	1.46	31	19	000	0	0	0		
20	182	1.2435	0.84	31.34	20	000	0	0	0		
					-						

The process was last in control at period 2 - 2 = 0. Process variability has been increasing since start-up.

8-13. Standardized, two-sided cusum with k = 0.2 and h = 8

In control ARL performance:

$$\delta^* = 0$$

 $\Delta^+ = \delta^* - k = 0 - 0.2 = -0.2$
 $\Delta^- = -\delta^* - k = -0 - 0.2 = -0.2$
 $b = h + 1.166 = 8 + 1.166 = 9.166$
 $ARL_0^+ = ARL_0^- \cong \frac{exp[-2(-0.2)(9.166)] + 2(-0.2)(9.166) - 1}{2(-0.2)^2} = 430.556$
 $\frac{1}{ARL_0} = \frac{1}{ARL_0^+} + \frac{1}{ARL_0^-} = \frac{2}{430.556} = 0.005$
 $ARL_0 = 1/0.005 = 215.23$

Out of control ARL Performance:

$$\delta^* = 0.5$$

 $\Delta^+ = \delta^* - k = 0.5 - 0.2 = 0.3$
 $\Delta^- = -\delta^* - k = -0.5 - 0.2 = -0.7$
 $b = h + 1.166 = 8 + 1.166 = 9.166$
 $ARL_1^+ = \frac{exp[-2(0.3)(9.166)] + 2(0.3)(9.166) - 1}{2(0.3)^2} = 25.023$
 $ARL_1^- = \frac{exp[-2(-0.7)(9.166)] + 2(-0.7)(9.166) - 1}{2(-0.7)^2} = 381,767$
 $\frac{1}{ARL_1} = \frac{1}{ARL_1^+} + \frac{1}{ARL_1^-} = \frac{1}{25.023} + \frac{1}{381,767} = 0.040$
 $ARL_1 = 1/0.040 = 25.02$

8-14. $\mu_0 = 3150, s = 5.95238, k = 0.5, h = 5$ K = ks = 0.5 (5.95238) = 2.976, H = hs = 5(5.95238) = 29.762





MINITAB displays both the upper and lower sides of a CUSUM chart on the same graph; there is no option to display a single-sided chart. The upper CUSUM is used to detect upward shifts in the level of the process.

The process signals out of control on the upper side at sample 2. The assignable cause occurred at start-up (2-2).

8-15©. $\hat{\sigma} = \overline{\text{MR2}}/d_2 = 122.6/1.128 = 108.7$ (from a Moving Range chart with CL = 122.6) $\mu_0 = 734.5; k = 0.5; h = 5$ $K = k\hat{\sigma} = 0.5(108.7) = 54.35$ $H = h\hat{\sigma} = 5(108.7) = 543.5$



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

The Individuals I-MR chart, with a centerline at $\overline{x} = 909$, displayed a distinct downward trend in measurements, starting at about sample 18. The CUSUM chart reflects a consistent run above the target value 734.5, from virtually the first sample. There is a distinct signal on both charts, of either a trend/drift or a shit in measurements. The out-of-control signals should lead us to investigate and determine the assignable cause.

8-16[©]. $\lambda = 0.1; L = 2.7; CL = \mu_0 = 734.5; \sigma = 108.7$





The EWMA chart reflects the consistent trend above the target value, 734.5, and also indicates the slight downward trend starting at about sample 22.

8-17 (8-15). $\lambda = 0.1, L = 2.7, \sigma = 25, CL = \mu_0 = 1050, UCL = 1065.49, LCL = 1034.51$





Process exceeds upper control limit at sample 10; the same as the CUSUM chart.

8-18 (8-16). (a) $\lambda = 0.1, L = 3$ limits = $\mu_0 \pm L\sigma\sqrt{\lambda/(2-\lambda)} = 10 \pm 3(1)\sqrt{0.1/(2-0.1)} = [9.31,10.69]$ (b) $\lambda = 0.2, L = 3$ limits = $\mu_0 \pm L\sigma\sqrt{\lambda/(2-\lambda)} = 10 \pm 3(1)\sqrt{0.2/(2-0.2)} = [9,11]$ (c) $\lambda = 0.4, L = 3$ limits = $\mu_0 \pm L\sigma\sqrt{\lambda/(2-\lambda)} = 10 \pm 3(1)\sqrt{0.4/(2-0.4)} = [8.5,11.5]$

As λ increases, the width of the control limits also increases.

8-19 (8-17). $\lambda = 0.2, L = 3$. Assume $\sigma = 0.05$. CL = $\mu_0 = 8.02$, UCL = 8.07, LCL = 7.97





The process is in control.

8-20 (8-18). $\lambda = 0.1, L = 2.7$. Assume $\sigma = 0.05$. CL = $\mu_0 = 8.02$, UCL = 8.05, LCL = 7.99





The process is in control. There is not much difference between the control charts.







Test Results for EWMA	Chart of Ex8-7temp
TEST. One point beyond	control limits.
Test Failed at points:	12, 13

Process is out of control at samples 8 (beyond upper limit, but not flagged on chart), 12 and 13.







Test Results for EWMA	Chart of Ex8-7temp
TEST. One point beyond	control limits.
Test Failed at points:	70

With the larger λ , the process is out of control at observation 70, as compared to the chart in the Exercise 21 (with the smaller λ) which signaled out of control at earlier samples.

8-23 (8-21). $\lambda = 0.05, L = 2.6, \hat{\sigma} = 5.634, CL = \mu_0 = 175, UCL = 177.30, LCL = 172.70.$





Process is out of control. The process average of $\hat{\mu} = 183.594$ is too far from the process target of $\mu_0 = 175$ for the process variability. The data is grouped into three increasing levels.

8-24@. $\lambda = 0.1, L = 2.7$



MTB > Stat > Control Charts > Time-Weighted Charts > EWMA

In Exercise 6-62, Individuals control charts of 0.2777th- and 0.25th-root transformed data showed no out-of-control signals. The EWMA chart also does not signal out of control. As mentioned in the text (Section 8.4-3), a properly designed EWMA chart is very robust to the assumption of normally distributed data.

8-25 (8-22). $\mu_0 = 3200, \ \hat{\sigma} = 5.95$ (from Exercise 8-9), $\lambda = 0.1, L = 2.7$





The process is out of control from the first sample.

8-26 (8-23). $w = 6, \mu_0 = 1050, \sigma = 25, CL = 1050, UCL = 1080.6, LCL = 1019.4$





Test	Resul	ts fo	r Moving	j Ave	rage	Cha	art o	fEx	3-1m	ole				
TEST.	. One p	point	beyond	conti	rol i	limit	cs.							
Test	Failed	d at	points:	10,	11,	12,	13,	14,	15,	16,	17,	18,	19,	20

Process is out of control at observation 10, the same result as for Exercise 8-1.

8-27 (24). $w = 5, \mu_0 = 8.02, \sigma = 0.05, \text{CL} = 8.02, \text{UCL} = 8.087, \text{LCL} = 7.953$





The process is in control, the same result as for Exercise 8-4.

 $8-28 \textcircled{\textcircled{0}}{0}.$ w = 5



MTB > Stat > Control Charts > Time-Weighted Charts > Moving Average

Because these plot points are an average of five observations, the nonnormality of the individual observations should be of less concern. The approximate normality of the averages is a consequence of the Central Limit Theorem.

8-29 (8-25). Assume that *t* is so large that the starting value $Z_0 = \overline{\overline{x}}$ has no effect.

$$E(Z_t) = E[\lambda \overline{x}_t + (1 - \lambda)(Z_{t-1})] = E\left[\lambda \sum_{j=0}^{\infty} (1 - \lambda)^j \overline{x}_{t-j}\right] = \lambda \sum_{j=0}^{\infty} (1 - \lambda)^j E(\overline{x}_{t-j})$$

Since $E(\overline{x}_{t-j}) = \mu$ and $\lambda \sum_{j=0}^{\infty} (1 - \lambda)^j = 1$, $E(Z_t) = \mu$

8-30 (8-26).

$$\operatorname{var}(Z_{t}) = \operatorname{var}\left[\lambda \sum_{j=0}^{\infty} (1-\lambda)^{j} \overline{x}_{t-j}\right]$$

$$= \left[\lambda^{2} \sum_{j=0}^{\infty} (1-\lambda)^{2j}\right] \left[\operatorname{var}(\overline{x}_{t-j})\right]$$

$$= \frac{\lambda}{2-\lambda} \left(\frac{\sigma^{2}}{n}\right)$$

8-31 (8-27).

For the EWMA chart, the steady-state control limits are $\overline{\overline{x}} \pm 3\sigma \sqrt{\frac{\lambda}{(2-\lambda)n}}$.

Substituting
$$\lambda = 2/(w+1)$$
, $\overline{\overline{x}} \pm 3\sigma \sqrt{\frac{\left(\frac{2}{w+1}\right)}{\left(2-\frac{2}{w+1}\right)n}} = \overline{\overline{x}} \pm 3\sigma \sqrt{\frac{1}{wn}} = \overline{\overline{x}} \pm \frac{3\sigma}{\sqrt{wn}}$

which are the same as the limits for the MA chart.

8-32 (8-28).

The average age of the data in a *w*-period moving average is $\frac{1}{w} \sum_{j=0}^{w-1} j = \frac{w-1}{2}$. In the EWMA, the weight given to a sample mean *j* periods ago is $\lambda(1 - \lambda)^j$, so the average age

E which, the weight given to a sample mean *j* periods ago is $\lambda(1 - \lambda)^j$, so the average age is $\lambda \sum_{j=0}^{\infty} (1 - \lambda)^j j = \frac{1 - \lambda}{\lambda}$. By equating average ages:

$$\frac{1-\lambda}{\lambda} = \frac{w-1}{2}$$
$$\lambda = \frac{2}{w+1}$$

8-33 (8-29).
For
$$n > 1$$
, Control limits = $\mu_0 \pm \frac{3}{\sqrt{w}} \left(\frac{\sigma}{\sqrt{n}}\right) = \mu_0 \pm \frac{3\sigma}{\sqrt{wn}}$

8-34 (8-30). \overline{x} chart: CL = 10, UCL = 16, LCL = 4 UCL = CL + $k\sigma_{\overline{x}}$ $16 = 10 - k\sigma_{\overline{x}}$ $k\sigma_{\overline{x}} = 6$

EWMA chart:
UCL = CL +
$$l\sigma\sqrt{\lambda/[(2-\lambda)n]}$$

= CL + $l\sigma/\sqrt{n}\sqrt{0.1/(2-0.1)}$ = 10 + 6(0.2294) = 11.3765
LCL = 10 - 6(0.2294) = 8.6236

8-35 (8-31).

$$\lambda = 0.4$$

For EWMA, steady-state limits are $\pm L\sigma \sqrt{\lambda/(2-\lambda)}$
For Shewhart, steady-state limits are $\pm k\sigma$

$$k\sigma = L\sigma\sqrt{\lambda/(2-\lambda)}$$
$$k = L\sqrt{0.4/(2-0.4)}$$
$$k = 0.5L$$

8-36 (8-32).

The two alternatives to plot a CUSUM chart with transformed data are:

1. Transform the data, target (if given), and standard deviation (if given), then use these results in the CUSUM Chart dialog box, or

2. Transform the target (if given) and standard deviation (if given), then use the

Box-Cox tab under CUSUM Options to transform the data.

The solution below uses alternative #2.

From Example 6-6, transform time-between-failures (*Y*) data to approximately normal distribution with $X = Y^{0.2777}$.

 $T_Y = 700, T_X = 700^{0.2777} = 6.167, k = 0.5, h = 5$



MTB > Stat > Control Charts > Time-Weighted Charts > CUSUM

A one-sided <u>lower</u> CUSUM is needed to detect an increase in failure rate, or equivalently a decrease in the time-between-failures. Evaluate the lower CUSUM on the MINITAB chart to assess stability.

The process is in control.

8-37 (8-33).

 $\mu_0 = 700, h = 5, k = 0.5$, estimate σ using the average moving range





A one-sided <u>lower</u> CUSUM is needed to detect an increase in failure rate. Evaluate the lower CUSUM on the MINITAB chart to assess stability.

The process is in control.

Though the data are not normal, the CUSUM works fairly well for monitoring the process; this chart is very similar to the one constructed with the transformed data.

8-38 (8-34). $\mu_0 = T_X = 700^{0.2777} = 6.167, \lambda = 0.1, L = 2.7$





Valve failure times are in control.

8-39 (8-35).

The standard (two-sided) EWMA can be modified to form a one-sided statistic in much the same way a CUSUM can be made into a one-sided statistic. The standard (two-sided) EWMA is

$$z_i = \lambda x_i + (1 - \lambda) z_{i-1}$$

Assume that the center line is at μ_0 . Then a one-sided upper EWMA is $z_i^+ = \max \left[\mu_0, \lambda x_i + (1 - \lambda) z_{i-1} \right],$

and the one-sided lower EWMA is

$$z_i^- = \min\left[\mu_0, \lambda x_i + (1-\lambda) z_{i-1}\right].$$